

**Proxy Form C**

Only for foreign investors who appoint Custodian in Thailand

Shareholder Registration No. _____

Written at _____

Date ____ Month _____ Year _____

(1) I/We _____ Nationality _____

Residing at _____

In my/our capacity as Custodian for _____

(2) Being the shareholder of **SAAM Development Public Company Limited**holding a total number of _____ shares representing a total number of _____ votes
comprising☐ ordinary shares _____ shares, representing _____ votes☐ preferred shares _____ shares, representing _____ votes(3) Hereby appoint (shareholders may grant proxy to the Company's independent directors with details as
shown in Enclosure No. 5)☐ 1. Name _____ Age _____ years

Residing at _____

Road _____ Sub-district _____ District _____

Province _____ Postal Code _____ ; or

☐ 2. Name _____ Ms. Sawanee Kongsakul Age 75 years

Residing at _____ Major Tower Thonglor, Room No. 2.2, 10th Floor, 141 Soi Sukhumvit 63 (Ekamai)

Road _____ Sukhumvit _____ Sub-district _____ Klongton Nua _____ District _____ Wattana _____

Province _____ Bangkok _____ Postal Code 10110 ; or

☐ 3. Name Mr. Therapong Suebvattana Age 50 years

Residing at Major Tower Thonglor, Room No. 2.2, 10th Floor, 141 Soi Sukhumvit 63 (Ekamai)

Road Sukhumvit Sub-district Klongton Nua District Wattana

Province Bangkok Postal Code 10110

☐ 4. Name Dr. Thitipong Nandhabiwat Age 49 years

Residing at Major Tower Thonglor, Room No. 2.2, 10th Floor, 141 Soi Sukhumvit 63 (Ekamai)

Road Sukhumvit Sub-district Klongton Nua District Wattana

Province Bangkok Postal Code 10110

Provided only one of them as my/our proxy attends and votes on my/our behalf at the Extraordinary General Meeting of Shareholders No. 01/2026 on Monday, 16 February 2026, at 14:00 hrs., at Thonglo 2 Room 6th Floor of Grande Centre Point Sukhumvit 55 Hotel, 300 Soi Sukhumvit 55, Klongton Nuea, Wattana, Bangkok 10110, or at the Meeting which may be adjourned to some other date, time, and place.

(4) I/We therefore would like the proxy holder to vote on my/our behalf at the Meeting as set out below.

☐ Voting rights in whole of all shares with voting rights held by me/us

☐ Voting rights in part as follows

☐ ordinary shares _____ shares representing _____ votes

☐ preferred shares _____ shares representing _____ votes

constituting a total of _____ votes

(5) I/We therefore would like the proxy holder to vote on my/our behalf at the Meeting as set out below:

Agenda 1

Matters to be informed

- This agenda is for acknowledgement and voting is not required -

Agenda 2

To consider and adopt the Minutes of the 2025 Extraordinary General Meeting held on 29 December 2025.

☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate

☐ B. The proxy holder shall vote in accordance with my/our intention as follows

☐ Approve

☐ Disapprove

☐ Abstain

Agenda 3

To consider and approve the cancellation of the resolutions of the Extraordinary General Meeting of Shareholders No. 01/2025 as follows

- **Agenda 3 To consider and approve the issuance and allocation of warrants to purchase the Company's ordinary shares Series 3 ("SAAM-W3 Warrants") and Series 4 ("SAAM-W4 Warrants") to the existing shareholders of the Company in proportion to their shareholding**
- **Agenda 4 To consider and approve the increase in the Company's registered capital to support the exercise of the warrants to purchase the Company's ordinary shares SAAM-W3 and SAAM-W4 warrants and the amendment to Clause 4 of the Memorandum of Association in order to be in line with the increase in the Company's registered capital.**
- **Agenda 5 To consider and approve the allocation of newly issued ordinary shares to support the exercise of the warrants to purchase the Company's ordinary shares. SAAM-W3 and SAAM-W4 warrants.**
- **Agenda 7 To consider and approve the amendment to the Company's Articles of Association**

☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate

☐ B. The proxy holder shall vote in accordance with my/our intention as follows

☐ Approve

☐ Disapprove

☐ Abstain

Agenda 4

To consider and approve the reduction of the Company's registered capital and to amend the Memorandum of Association to be in line with the reduction of the Company's registered capital

☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate

☐ B. The proxy holder shall vote in accordance with my/our intention as follows

☐ Approve

☐ Disapprove

☐ Abstain

Agenda 5

To consider and approve the issuance and allocation of ordinary shares under a general mandate

- ☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- ☐ B. The proxy holder shall vote in accordance with my/our intention as follows
- ☐ Approve ☐ Disapprove ☐ Abstain

Agenda 6

To consider and approve the issuance and allocation of warrants to purchase the Company's newly issued ordinary shares SAAM-W3 and SAAM-W4 Warrants to existing shareholders of the Company in proportion to their shareholding (Right Offering (RO))

- ☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- ☐ B. The proxy holder shall vote in accordance with my/our intention as follows
- ☐ Approve ☐ Disapprove ☐ Abstain

Agenda 7

To consider and approve the increase in the Company's registered capital to support the exercise of rights. As follows: 1) General Mandate 2) Warrants to Purchase Newly Issued Ordinary Shares of the Company SAAM-W3 warrants 3) Warrants to Purchase Newly Issued Ordinary Shares of the Company SAAM-W3 warrants and Amendments to Clause 4 of the Memorandum of Association of the Company to be in line with the increase in registered capital.

- ☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- ☐ B. The proxy holder shall vote in accordance with my/our intention as follows
- ☐ Approve ☐ Disapprove ☐ Abstain

Agenda 8

To consider and approve the allocation of newly issued ordinary shares to support the exercise of the warrants to purchase the newly issued ordinary shares of the Company SAAM-W3 Warrants and SAAM-W4 Warrants.

- ☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate

☐ B. The proxy holder shall vote in accordance with my/our intention as follows

☐ Approve

☐ Disapprove

☐ Abstain

Agenda 9

To consider and approve the amendment of the Company's Articles of Association.

☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate

☐ B. The proxy holder shall vote in accordance with my/our intention as follows

☐ Approve

☐ Disapprove

☐ Abstain

Agenda 10

Other matters (if any)

☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate

☐ B. The proxy holder shall vote in accordance with my/our intention as follows

☐ Approve

☐ Disapprove

☐ Abstain

(6) Votes of proxy holders for any agenda not in accordance with what I/We have specified in this proxy form shall be deemed improper and shall not constitute as my/our vote as shareholder.

(7) In case I/We have not specified my/our intention to vote in any agenda or my/our intention specified in unclear, or in the case that the Meeting considers or resolves any matter other than those specified above, or in the case of changes or additions to any fact, the proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

Any action carried out by the proxy holder at the Meeting, except the case that the proxy holder does not cast votes in accordance with what I/We have specified in this proxy form, shall be deemed as carried out by me/us in all respects.

Signed _____ Proxy Grantor

(_____)

Signed _____ Proxy Holder

(_____)

Signed _____ Witness

(_____)

Signed _____ Witness

(_____)

Remark:

1. Proxy Form C is only used for shareholders whose names appear in the foreign shareholder register who appoint Custodian in Thailand.
2. Attachments accompanying this proxy form shall include
 - ☐ Power of attorney granted by shareholder to Custodian by which the Custodian is appointed to sign the proxy form on behalf of such shareholder
 - ☐ Certification indicating that the authorized signatory of the proxy form is licensed to operate the business as Custodian
3. The shareholder granting proxy shall grant proxy to only one proxy holder to attend and vote at the Meeting, and shall not distribute to many proxy holders to vote separately.
4. In the agenda of appointment of directors, the whole set of directors or individual directors can be considered for appointment.
5. In case additional agenda other than those specified above are considered, the proxy grantor may vote on such items in the Attachment to Proxy Form C.

Attachment to Proxy Form C

Only for foreign investors who appoint Custodian in Thailand

Granting of proxy as a shareholder of SAAM Development Public Company Limited at the Extraordinary General Meeting of Shareholders No. 01/2026 on Monday, 16 February 2026, at 14:00 hrs., at Thonglo 2 Room of Grande Centre Point Sukhumvit 55 Hotel, 300 Soi Sukhumvit 55, Klongton Nuea, Wattana, Bangkok 10110, or at the Meeting which may be adjourned to some other date, time, and place.

Agenda _____ Subject _____

- ☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- ☐ B. The proxy holder shall vote in accordance with my/our intention as follows
- ☐ Approve ☐ Disapprove ☐ Abstain

Agenda _____ Subject _____

- ☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- ☐ B. The proxy holder shall vote in accordance with my/our intention as follows
- ☐ Approve ☐ Disapprove ☐ Abstain

Agenda _____ Subject _____

- ☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
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Agenda _____ Subject _____

- ☐ A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- ☐ B. The proxy holder shall vote in accordance with my/our intention as follows
- ☐ Approve ☐ Disapprove ☐ Abstain